



[Code No: 6728]

FY2009 Business Result

(Year Ending June 30, 2010)

ULVAC, Inc.

16th August 2010





Disclaimer regarding forward-looking statements

Forward-looking statements of the company in these presentations are based on information available at the time these documents were prepared. ULVAC's customers in the flat-panel display (FPD), semiconductor, solar cell, and electronic parts industries face the challenge of the rapid pace of technological advances and fierce competition. Consequently, actual earnings may vary substantially from the projections included in these presentations due to a number of factors that could cause, directly or indirectly, performance to fluctuate. The factors that could cause results to differ materially from the statements herein include the world economy; fluctuations in the exchange rate; market conditions for flat-panel displays, semiconductors, solar cell ,electric devices and raw material; and trends in capital investments.

Data included in the documents are stated as follows:

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■ Aim to be No.1 in the World with promotion of Innovations

Dr. Kyuzo Nakamura, Chairman

- Financial results and forecast
 - ► Summary of financial results ended June 30,2010
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 - Business strategy

Hidenori Suwa, President and CEO





- Characteristics of this economic downturn
 - (i) The center of the global economy shifts from the U.S. to China
 - (ii) Fields that lead the global economy shift from electronic devices and IT software to energy, environment, resources, and materials
 - (iii) Besides China, India, Russia, Brazil, and the Middle East, start rapid development of manufacturing
 - (iv) The new difficulty is becoming obvious that Japan's manufacturing is overwhelmingly declining in power
- Flow of cutting-edge technologies

[Before]

From Japan to Korea and Taiwan and then to China



[Today]

From Korea and Taiwan to China

- ► Technologies developed in Japan are no longer superior.
- ► Korean and Taiwanese technologies dominate the world in many fields
- ULVAC's growth scheme is changing
 - ► ULVAC has grown with the support of the Japanese manufacturing industry.

[Before]

Being a Japanese company was advantageous



[Future] It might be a disadvantage





ULVAC's Survival Strategy

- For ULVAC to survive
 - (i) Products that became commodities
 - Keep securing shares with drastic cost reductions
 - Integrate mechanical and electronic parts, rapid expansion of manufacturing in China
 - (ii) Unique new products that only ULVAC can create
 - Consecutively develop new businesses in Japan

Simultaneously succeed in globalization and innovation

- Continue drastic reforms
 - Continue uncompromising reforms in all fields (development, manufacturing, and sales)
 - Stay ahead and remain superior to competitors in every aspect

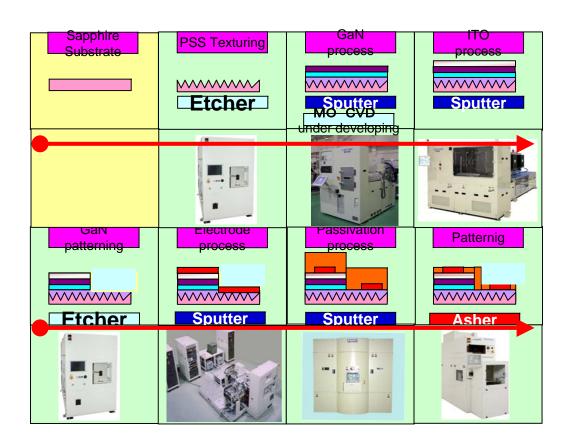




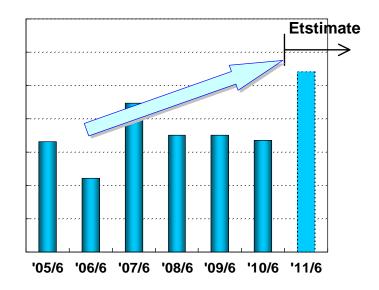
Result of Post FPD Strategy (1)

1. Equipment for Digital Home Appliance Devices

► The product lineup of LED production equipment was enriched.



Sales Amount related to LED







Result of Post FPD Strategy (2)

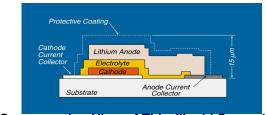
2. Energy and environment-related equipment

- ► Solar cell related equipment
- ♦ For thin-film Si solar cells, the tandem turnkey system that can improve both of the power generation efficiency and cost for was developed, and marketing was implemented.
- The Solar Cell Assessment Center was established jointly with TUV Rheinland.

 Authentication and marketing of materials became possible in addition to the turn key solution line.
- The CIGS solar battery manufacturing system, which had been executed with Showa Shell, was successfully developed. Order taking activities were started.
- For crystalline silicon solar cells, a variety of different technologies are now under development.
- ► PV+EV integration system
- The charging system that combines a solar photovoltaic power generation and a quick charger for EVs was commercialized.
- **▶** Equipment for Thin-film Li Secondary Cells
- The thin-film Li battery manufacturing system was successfully developed. Order-receiving started







Cross-section View of Thin-film Li Secondary Cells (Example)

Quick charger system installed in the Chigasaki Head Office Plant





Result of Post FPD Strategy (3)

2. Equipment for Energy/Environment

- ► Development of various systems for power devices
- Development of ion implanter for SiC and annealing system
- Hybrid cars and EV s related
 - The permanent magnet manufacturing system have the best performance in the world was successful developed.
- ► The film capacitor manufacturing system was successfully developed.





Ion Implanter



Post-Annealing Furnace



ealing Ashing System



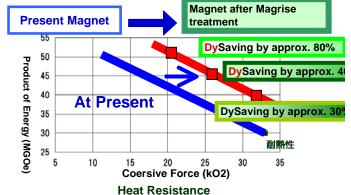
Sputtering System

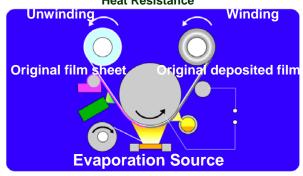


Magrise



Vacuum-Evaporated Film









Result of Post FPD Strategy (4)

3. China market

- Every business fields from low-tech to high-tech products
 - Components(Car and consumer electronics-related)
 - General industrial equipment
 (Magnet, heat-treatment, vacuum evaporation roll coater)
 - Electronics equipment
 (LED, VFD, Power device, Chip-resistor, SAW device, etc.) ULVAC (China) Holding Co.,Ltd
 - ◆ FPD·Semiconductor (TFT, PDP, 5"~300mm wafer)



- Growth of Business in China (June '04 → June '10)
 - Expansion of business deployment
 (3 companies → 16 companies)
 - Increase in sales (4.7 billion yen → 33.3 billion yen: 7 times)







Result of Post FPD Strategy (5)

4. Customer Support and OEM Production

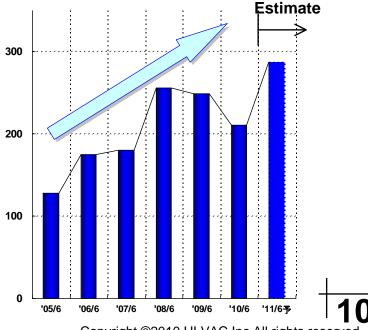
- Material/resource field Merged with technology and manufacturing section of ULVAC Material, which enabled to produce synergy effect by working closely together with equipment departments.
- ► Full-fledged effort in development of new material, recycling, and refining technologies
- ▶ We succeeded in the development of the Cu alloy and IGZO (target for oxide semiconductor) expected to be the next-generation display, including 3D TV and an OLED



► We started investment in enlargement of ITO production at the Kagoshima Plant.



Sales Amount for the Materials Business







Promotion of Innovation

New Innovation

- Results of Recent Turnkey Products
 - PV power generation/EV charging integration system



- Integrated production line for freeze-drying aseptic dosage(Micro-powder dry: μ PD)
- Rare-earth magnet manufacturing system for hybrid cars and EVs (Magrise)



Mass Production-Ready System Model μ PD2000

- ► Strategic Technical Cooperation
 - We agreed to technical cooperation with SABIC Innovative Plastics and Exate for mass production by coating technology that will accelerate adoption of polycarbonate resin for automotive grazing.

Accelerate innovations by upgrading and expanding turnkey solutions.





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Conditions of June 2009

Business environment

►The economy started to recover, and capital investments rapidly recovered

■The FPD and LED industries

► Capital investments became active and encouraging for the ULVAC Group

■The solar cell industry

►Increased demand for residential products in Japan and generally robust capital investments.

Slow capital investments in thin-film Si solar cells

New businesses

- ►The first year of practical application of electric vehicles(EV), and the market for quick chargers was established
 - **→Opportunities for new businesses**

■Changes in the market

- ▶ Reduction of the Japanese market and the shift overseas
 - → 75% of that was for the overseas market in Vacuum Equipment





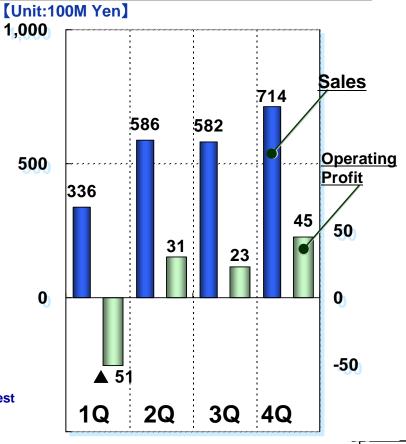
Result of '10/6 Full Year

The amount of orders received exceeded the previous FY thanks to recovered investments in the areas of FPD, semiconductors, etc., though the recovery of PV was delayed. Sales dropped from the previous FY since FPD, and the semiconductor/electronics business could not cover the drop in PV. For profits, we recorded a loss for the first quarter. In the second quarter and thereafter, FPD contributed, and in terms of regions, South Korea and China contributed. As a result, profits exceeded the previous FY.

[Unit:100M Yen]

	June 08	June 09	o 08 Juno 00	June	e 10
	Julie 00		Forecast	Result	
Booking	2,931	1,722	2,400	2,217	
Booking	(+24%)	(-41%)	(+39%)	(+29%)	
Back-log	1,710	1,079		1,083	
Sales	2,412	2,238	2,400	2,218	
Sales	(+1%)	(-7%)	(+7%)	(-1%)	
Operating	91	35	56	48	
Profit	(-45%)	(-62%)	(+61%)	(+38%)	
Ratio	3.8%	1.6%	2.3%	2.2%	
Net income	36	8	11	21	
Net income	(-51%)	(-78%)	(+36%)	(+164%)	

[Figures are rounded off to the nearest unit, and rates are rounded off to the nearest unit after being determined in millions of yen]







Sales performance by segment

[Unit:100 million Yen]

Segmant	'09/6	
Vacuum Related Business	1,783	
Display and Electronic Device Production Equipment	1,284	
Semiconductor Production Equipment	142	
Component	213	
Other	145	
Other Business	455	
Total	2,238	

Commant	1	10/6 Full Year		
Segment	Forecast	Result	Changes	
Vacuum Equipment Business	1,935	1,805	-130	
FPD production equipment	922	881	-41	
PV production equipment	490	385	-105	
Semiconductor and Electronic device Production	205	218	13	
Component	189	201	12	
Industrial Equipmen	129	119	-10	
Vacuum Application Business	465	413	-52	
Materials	227	211	-16	
Other	238	202	-36	
Total	2,400	2,218	-182	

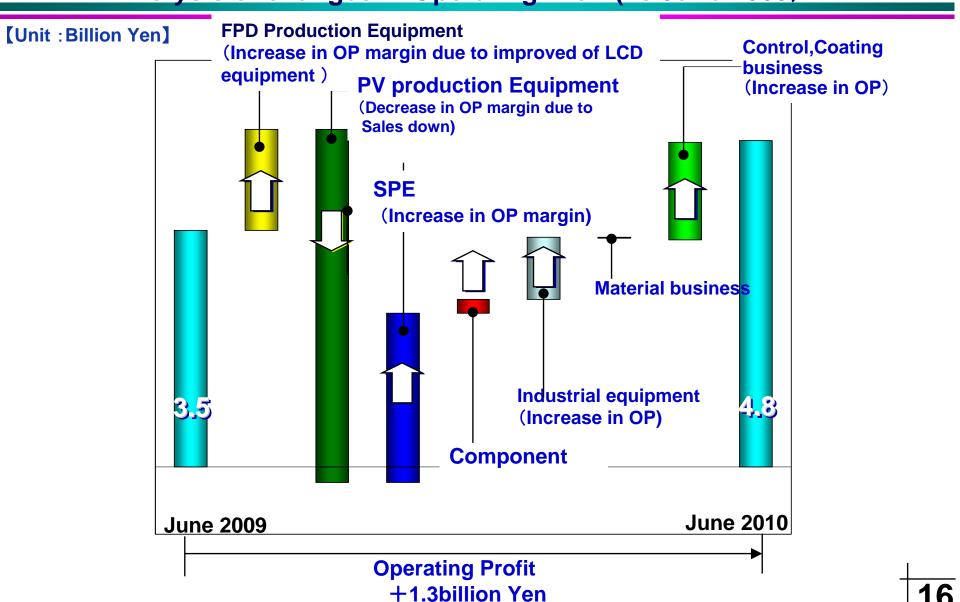
Remarks:

figures indicated above are rounded off to the nearest unit and may not coincide with the total.





Analysis of changes in Operating Profit(vs June 2009)







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Hidenori Suwa, President and CEO





Administrative Environment

Economic overview

- ► Macro risk factors (financial crisis in Europe, recession risk in US economy, strong yen, etc.)
- The real economy hit rock bottom but the trend is upward

Effects on ULVAC

- Short-term conditions (positive)
 - ► Recovery of capital investments in semiconductors
 - ► Vigorous capital investments in FPDs and LEDs in China, Korea, and Taiwan



positive factors for business performance this fiscal year

- Long-term conditions (negative)
 - ► The market for existing business and the Japanese market are showing signs of slowing growth
 - → Impede rapid growth in the future
 - ► Price competition is intense due to the strong yen, rising Asian manufacturers, and the expansion of the Chinese market
 - →Securing profit is increasingly difficult



- Drastic departure from dependence on existing businesses (non-equipment, non-vacuum business)
- Promote cost reductions on a global level





Forecast of '11/6 Full Year

Both in terms of orders received and total sales, earnings remain strong in China and Korea. The PV business remains stagnant except in Japan and China. Earnings will recover in the semiconductor (memory, LED), components, and materials (for LCDs) sectors.

Full Year

For profits, FPD is up. Recovery was noted in the semiconductors, components, and materials sectors. Profit in the PV area decreased significantly.

June '11 E

1H

[Unit:100million Yen]

Sales

Operating profit

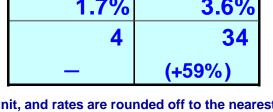
Ratio

Net Income

	June '10
Booking	2,217
Booking	(+29%)
Back-log	1,083

1,003
2,218
(-1%)
48
(+38%)
2.2%
21
(+164%)

1,126	2,350
(-5%)	(+6%)
1,049	1,133
4.400	0.000
1,160	2,300
(+26%)	(+4%)
20	82
_	(+71%)
1.7%	3.6%



(By half Year) 2,000 Sales 1,500 1,295 1,160 1,140 923 1,000 Operating **Profit** 100 500 50 0 -20 1H 2H 1HE 2HE 10/6 '11/6E

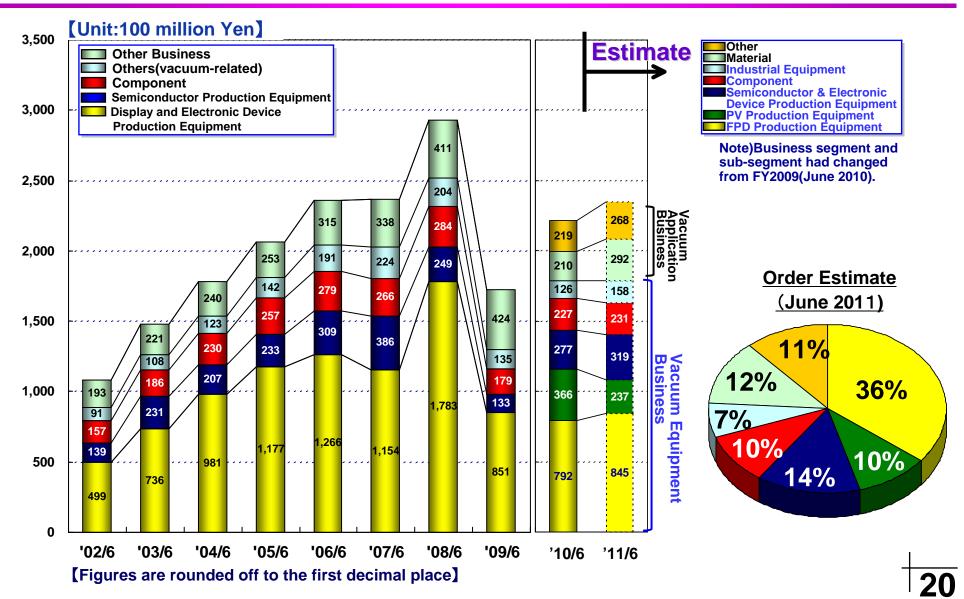
Sale and Operating Profit

[Figures are rounded off to the nearest unit, and rates are rounded off to the nearest unit after being determined in millions of yen]





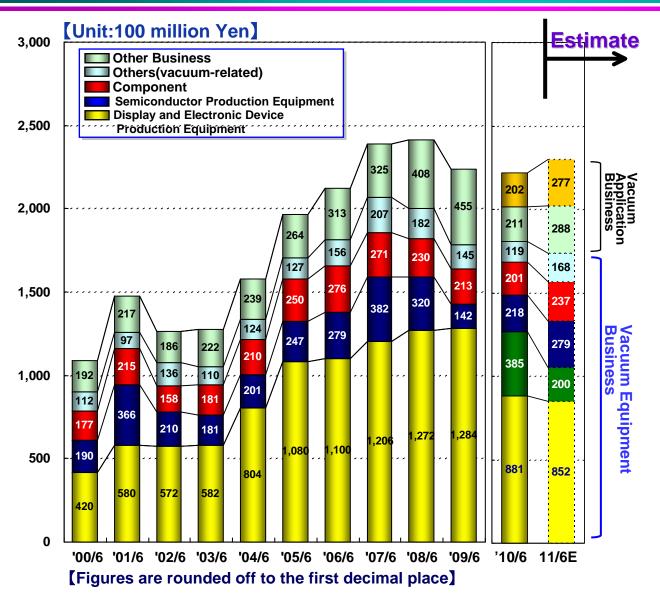
Transition of Orders received by segment · Estimate







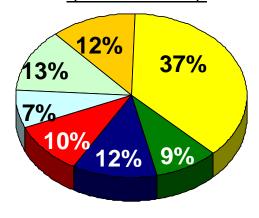
Transition of Net sales by segment • Estimate





Note)Business segment and sub-segment had changed from FY2009(June 2010).

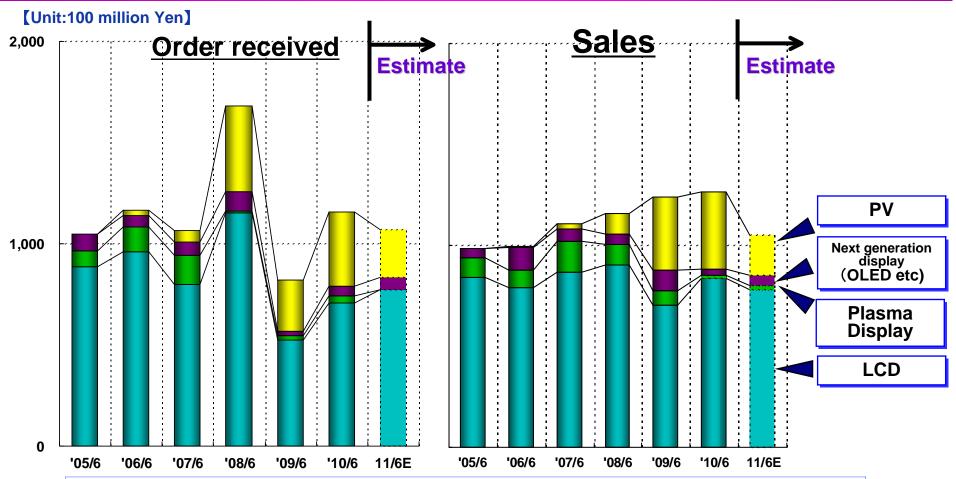
Sales Estimate (June 2011)







Transition of FPD and PV(Photo Voltaic) Production Equipment Estimate



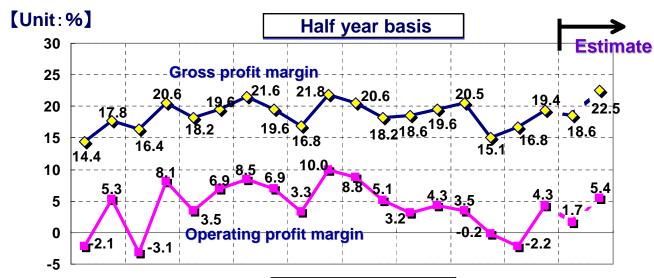
Latest environment of order-receiving

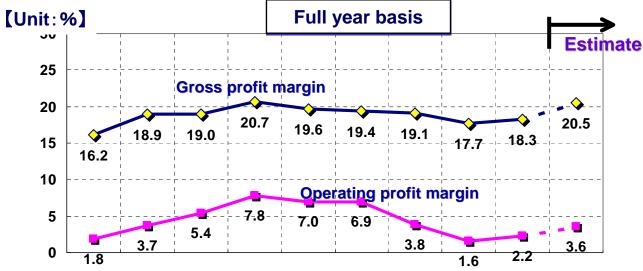
- ♦ For LCD displays, capital investment will resume mainly in Korea, Taiwan, and China.
- ♦ For solar cells, thin-film Si type, crystalline type, etc., are anticipated.
- ♦ Inquires for products related to organic EL(OLED) as the next-generation display will be active.





Outlook for profitability • Estimate





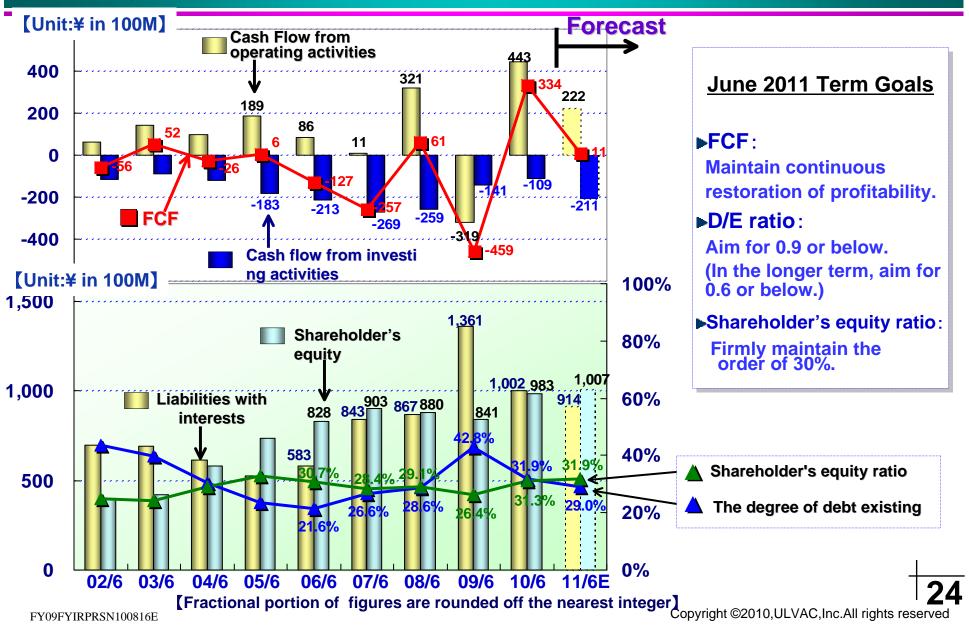
June 2010 Forecast

- First Half
- FPD production equipments stay strong.
- The components for production equipments recovered.
- Profit on products related to PV decreased.
- Second Half
- FPD production equipments stay strong.
- Sales increased thanks to increased production of products related to materials. Profitability increased.
- Profit of semiconductor production equipments and components increased.





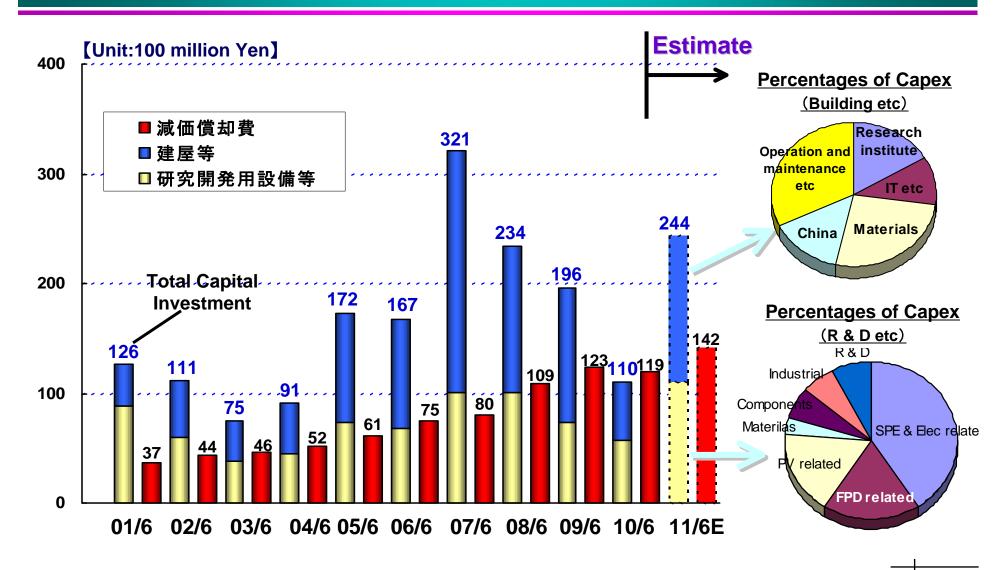
Cash flow and Liabilities with interests · Estimate







and Depreciation Expenditures · Estimate

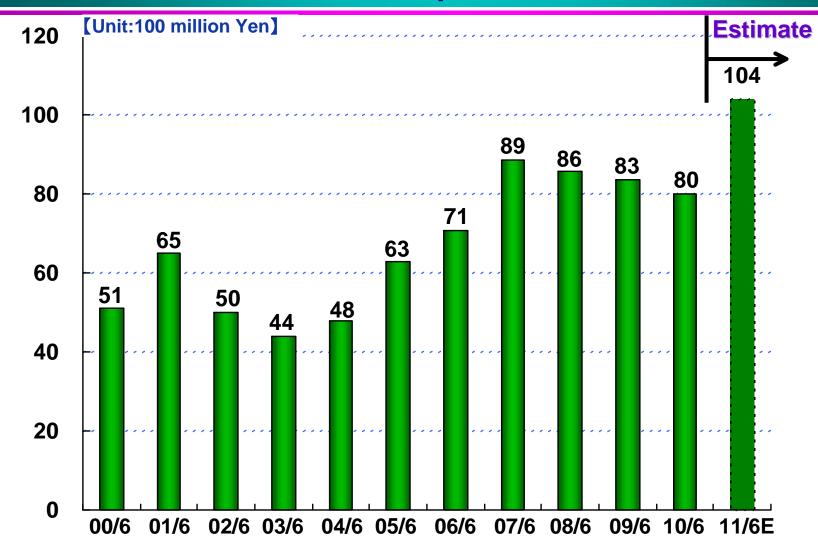


[Fractional portion of figures are rounded off to the nearest integer]





Transition in R&D Expenditures · Estimate







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Hidenori Suwa, President and CEO





Priority Policies (1) (June 2011 Term)

(1) Businesses related to renewable energy

- ► Increase the sales of systems for solar cells. Also, work on products other than thin-film Si solar cells.
- ► Promote business development in the downstream areas. Increase the range of solar cell-related businesses, including conditioners for solar cells, construction of photovoltaic power plants, etc.
- ► Work on expanding the sales of quick chargers for EVs.

(2) Materials Business

- Grow the materials business to be the core of ULVAC's businesses.
- ► Proactively implement capital investments and technical development at Japan and overseas

(3) Review of Production System

- ► Review the production systems of the entire group from global points of view.
- ► Establish the optimum production system for achieving further cost reductions.





Priority Policies (2) (June 2011 Term)

(4) Restructuring of Domestic Group Companies

► Review the domestic sales system and businesses of manufacturing subsidiaries and implement business changes and restructuring.

(5) Globalization

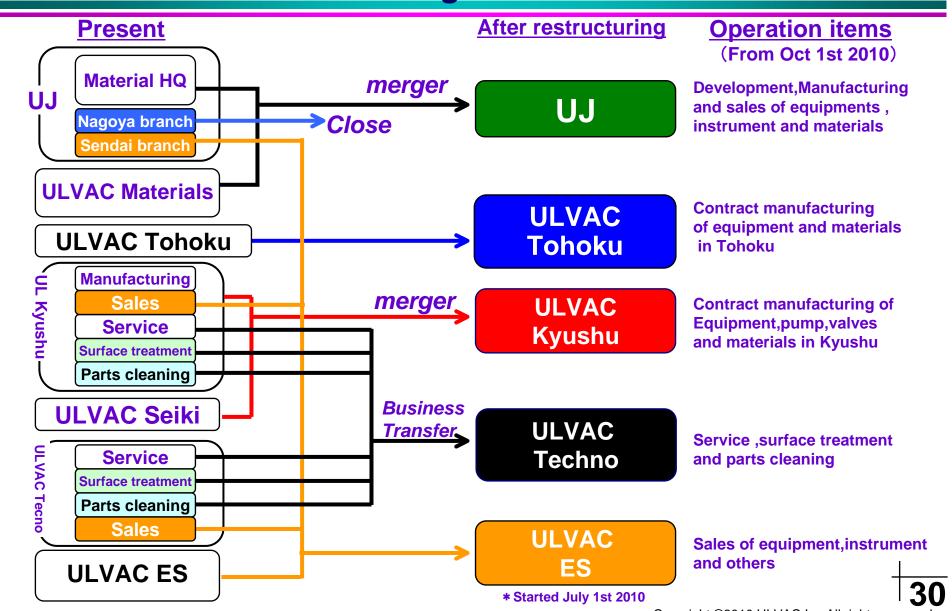
- ▶ Businesses in China We work on the strengthening of the management system of companies in China to ensure returns from the establishment of local corporations and the upgrading and expansion of their bases.
- ► Seeking the Post China markets

 We work on opening up markets in the developing countries of South America, etc.





Restructuring of Businesses







- Future Business Environment
 - As for markets, Japan will shrink, and the primary markets will shift to Asia on a grand scale. The yen will grow stronger. Price competition will increase with competitive manufacturers in Asia and Europe.
- Actions by ULVAC
 - "Daring departure from dependence on existing businesses (non-equipment/ non-vacuum businesses"
 - "Promotion of cost reduction on the global level"
- Mid- and long-term policies to be emphasized
 - (1) Policies related to renewable energy (PV, EV)
 - (2) Material business, entrusted processing
 - (3) Deployment of turnkey solutions
 - (4) Growth in China
 - (5) Change of business in the areas (divisions, companies) where growth is slowing down
 - (6) Daring review of production systems and production bases





Future Growth Strategies- Taking off from Post FPD -

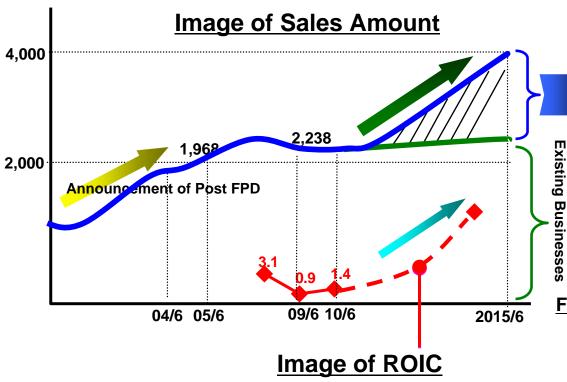
Started the Post FPD Strategy (2004)



Aim for mid- and long-term growth through development of new products and upgrading and expansion of new businesses.

<u>Development of new products and upgrading and</u> expansion of new businesses

[Unit: 100 mil. Yen]



- Promotion of Innovation
- -Upgrading and expansion of turnkey products
- -Large-size OLED for TV production equipment
- -High-efficiency PV production equipment
- -LED production equipment(MOCVD)
- -Coating technology for PC-resin (grazing for automobiles)
- Upgrading and Expansion of Non-system, Post-vacuum Businesses
- -Renewable energy related(Conditioner for PV .Photovoltaic power plant,PV quick charger etc)
- -Material business
- -Coating business
- •M&A, Capital Participation, Alliance

Financial Strategies

Acquisition of CF from Operating activities to realize strategic growth investing

- Start approaches for improving ROIC
- Improve the operating fund efficiency (Shortening of CCC)





Innovation begins

in a vacuum

ULVAC





[Unit: Bill Yen]

ULVAC Overview

Business Division in Each Segment

- Vacuum Equipment Business
 - •FPD production equipment :FPD(LCD, OLED, PDP etc)production equipment
 - •PV production equipment :Solar cell(Thin film,c-Si,Compound etc)
 - production equipment
 - Semiconductor and electric device production equipment
 - : Memory, LED etc production equipment
 - Component : Vacuum pump, Gauge, Power supply etc
 - •Industrial Equipment : Vacuum heat treatment furnace, Roll coater etc.
- Vacuum Application Business

7,169

- •Material : Sputtering target, Advanced material, Solar cell member
- •Other : Surface Analytical Equipment, Controllers etc

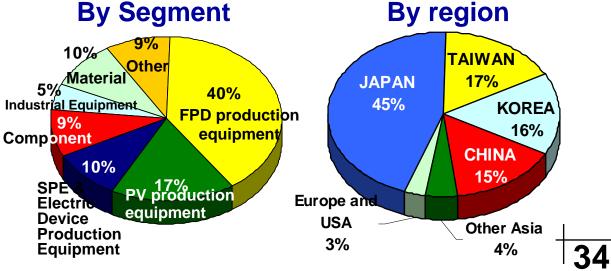
■Operational Result(10/6)

[Unit:Bill Yen]

Employee

Net Sales	222
Operating Profit	4.8
Net Income	2.1
Shareholder's equity	103

Sales Result

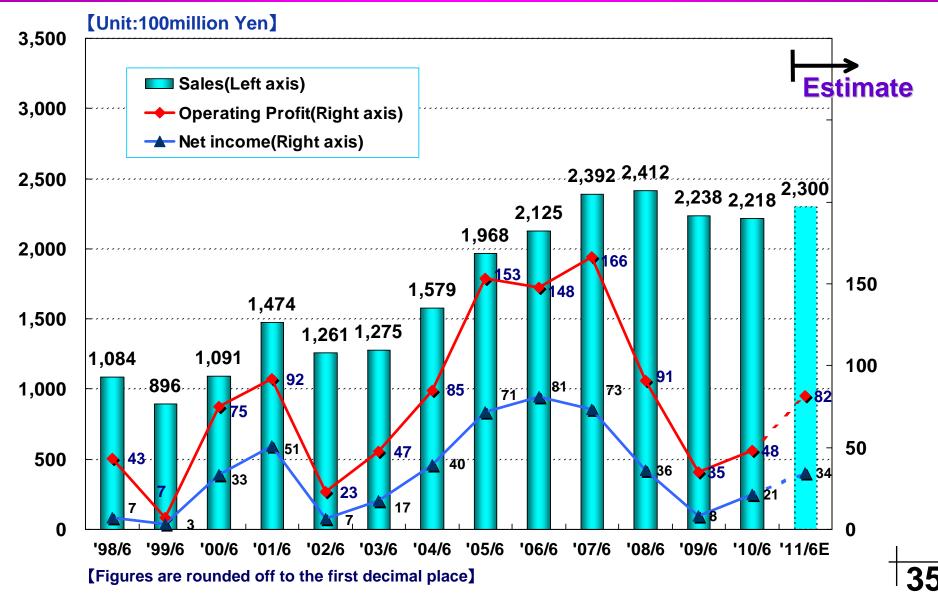






Transition of Net sales and Profit • Estimate

Appendix

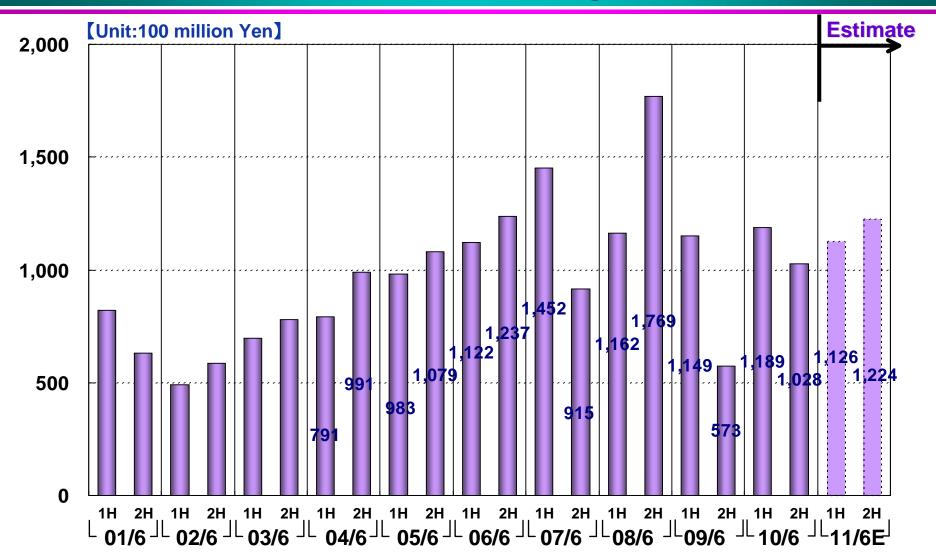






Transition of Orders Backlogs · Estimate

Appendix



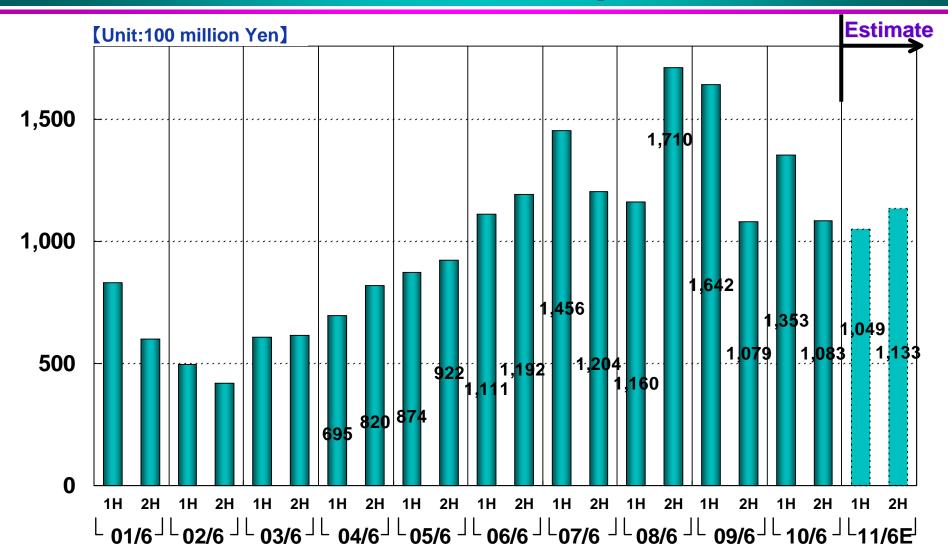
[Figures are rounded off to the first decimal place]





Transition of Orders Backlogs · Estimate

Appendix



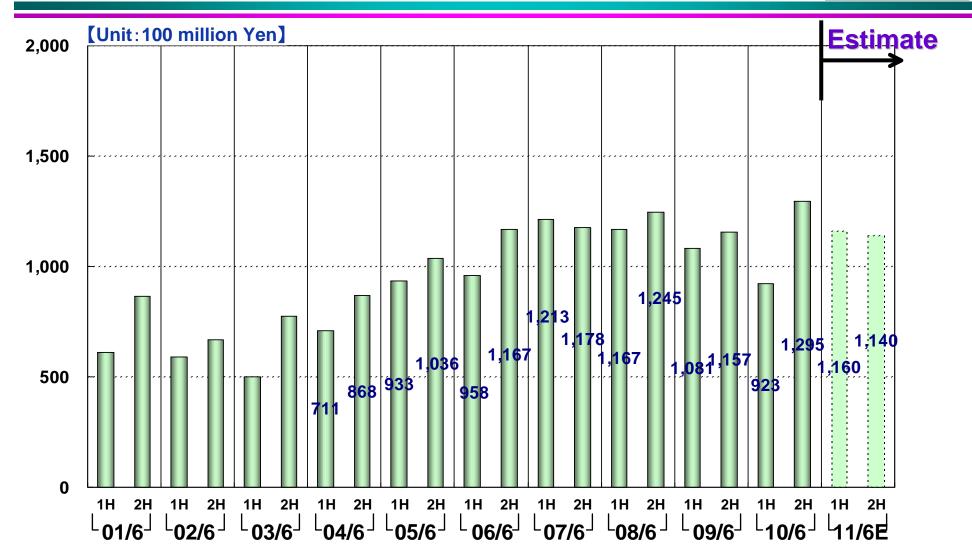
[Figures are rounded off to the first decimal place]





Transition of Net Sales-Estimate

Appendix

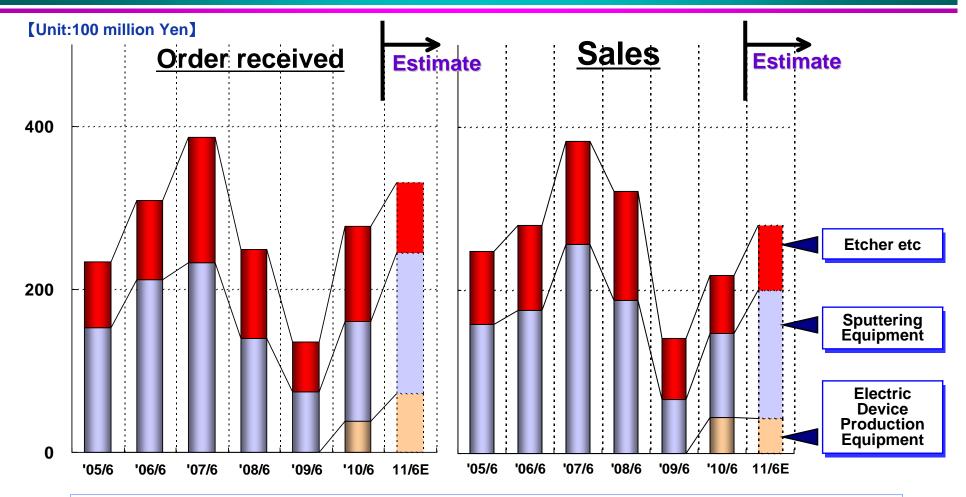


[Figures are rounded off to the first decimal place]



IS Transition of Semiconductor and Electric Device Production Equipment • Estimate





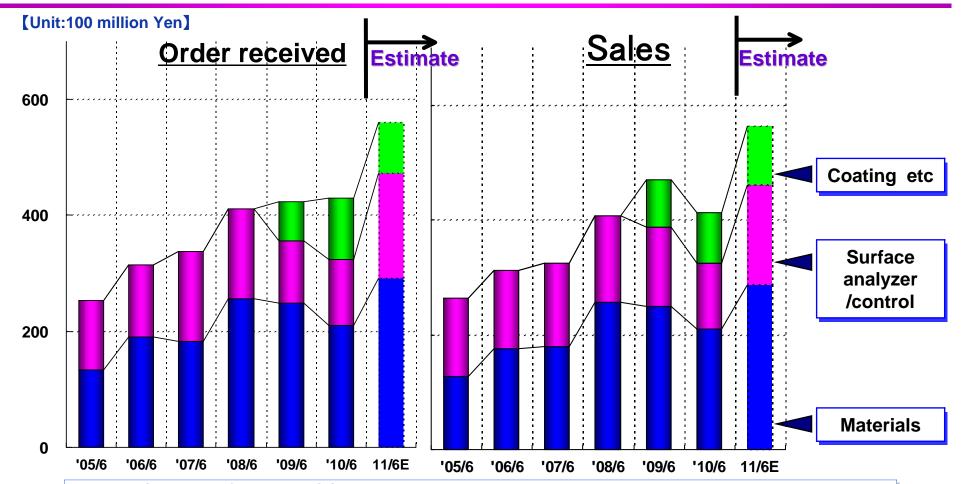
Latest environment for order-receiving

- Investments in DRAM and flash memory recovered.
- ♦ Businesses related to LEDs continued to grow. Markets in Japan, Taiwan, China, Korea, etc., grew.
- ♦ Inquiries and orders received for power semiconductors, etc. ,related to hybrid cars and EVs are robust.



Transition of Vacuum Application Business (Other Business)





Latest environment of order-receiving

- ♦ For businesses related to materials, target materials for LCDs recovered. Aim to increase sales by increasing production.
- For businesses related to surface analysis, investments recovered mainly in private-sector companies. Businesses in Asia are also favorable.
- ♦ Inquiries for PV/EV integration system increased. Expectations for mid- and long-term growth increased.





Balance Sheet (Assets)

[Unit:100million Yen]

	June 09	June 2010	Changes
Current Assets	1,993	1,992	Δ1
Fixed Assets	1,188	1,146	△ 42
Property, plant and			
equipment	965	896	△ 69
Intangible assets	38	44	6
Investments	184	206	22
Total assets	3,181	3,138	△ 43

Assets: down 4.3 billion yen

Current asset: down 0.1 billion yen

Cash/deposits

♦Note and accounts receivable,trade

Inventories

Fixed asset: down 4.2 billion yen

Property, plant and equipment

up 8.3 billion yen up 11.0 billion yen down 18.5 billon yen

down 6.9 billion yen

[Figures included in the balance sheet are rounded off to the nearest unit and may not coincide with the total.]





Balance Sheet(Liabilities and Net assets)

Appendix

[Unit:100million Yen]

	June 09	June 10	Changes
(Liabilities)			
Current liabilities	1,518	1,396	△ 122
Fixed liabilities	762	717	△ 45
Total liabilities	2,279	2,113	△ 166
(Net assets)			
Total net assets	902	1,025	123
Total liabilities and net assets	3,181	3,138	△ 43

Liabilities: up 16.6 billion yen

Notes and accounts payable,trade up 19.7 billion yen
 ◆Short-term borrowings/long-term loans down 31.0 billion yen

♦Commercial paper down 5 billion yen

Net asset: up 12.3 billion yen

◆Common stock,capital surplus up to 14.8 billion yen (finance at Jan.2010)

♦Net income
 ♦Minority interests
 ♦Valuation and translation adjustments
 2.1 billion yen booked down 1.8 billion yen down 1.5 billion yen

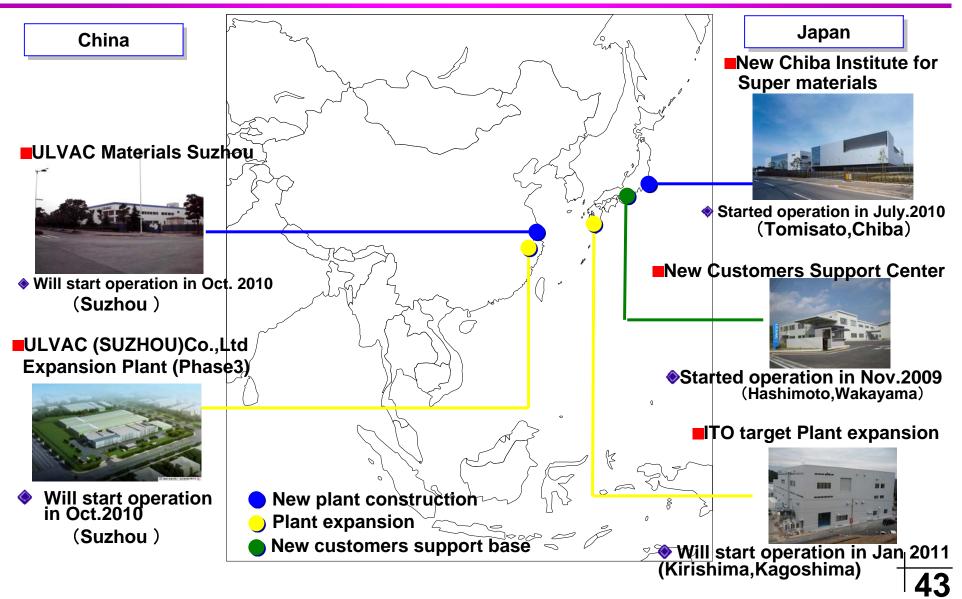
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Main New Plants and New Bases (2010/6)

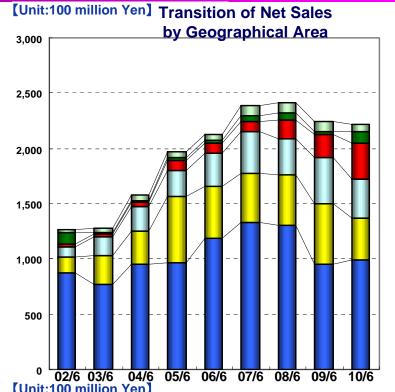
Appendix

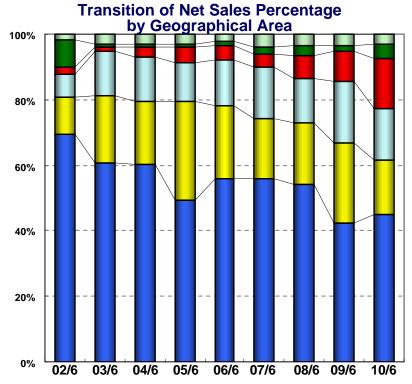




Transition of Net Sales Percentage by Geographical Area







(Unit:10	<u>0 millio</u>	<u>n Yen</u>																	
	02/	6	03	/6	04	/6	05,	/6	06	/6	07	/6	08	/6	09	/6		10/6	
	Sales	Ratio	Sales	Ratio	Sales	Ratio	Sales	Ratio	Sales	Ratio	Sales	Ratio	Sales	Ratio	Sales	Ratio	Sales	Ratio	vs.09/6
JAPAN	874	69%	773	61%	953	60%	968	49%	1,189	56%	1,334	56%	1,307	54%	949	42%	995	45%	5%
TAIWAN	147	12%	261	20%	304	19%	597	30%	473	22%	442	18%	451	19%	551	25%	369	17%	-33%
KOREA	87	7%	172	13%	211	13%	231	12%	292	14%	379	16%	326	14%	413	18%	354	16%	-14%
CHINA	26	2%	22	2%	47	3%	94	5%	96	5%	90	4%	169	7%	212	9%	333	15%	57%
Other Asia	102	8%	9	1%	16	1%	21	1%	26	1%	51	2%	70	3%	33	1%	98	4%	196%
Europe and USA	24	2%	38	3%	47	3%	57	3%	48	2%	95	4%	89	4%	80	4%	70	3%	-12%
Total	1 261	100%	1 275	100%	1 570	100%	1 068	100%	2 125	100%	2 302	100%	2 /12	100%	2 238	100%	2 218	100%	-1%

(Figures in brackets indicate percentage change over the preceding year, which is rounded to the nearest unit in millions of yen.)

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Major R&D Themes and Achievements

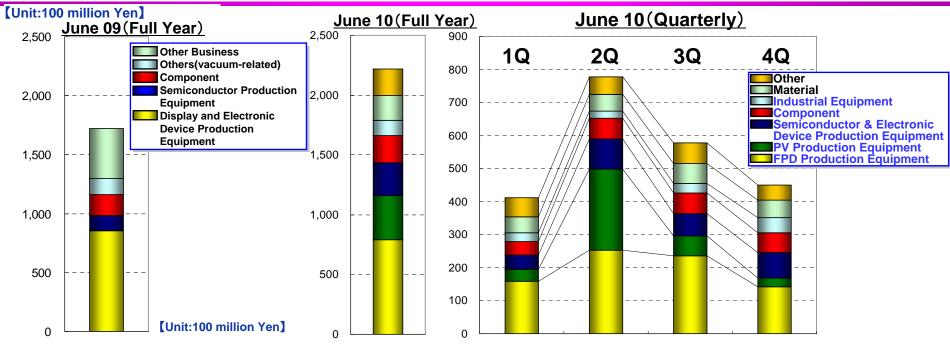


	Major R&D Themes	Major Achievements
FPD production equipment	LCD(Large size substrate,LTPS) OLED etc	① IGZO TFT characteristics in large-scale substrate
PV production equipment	PV(Thin film, Crystal, Compound) High efficiency PV	①Developed and Launched the New PE-CVD System "CIM-1400" for Microcrystal Silicon Layer Utilized in Tandem Type Thin-film Silicon Photovoltaic Modules Production Turnkey line.
Semiconductor and Electronic device Production Equipment	Non Volatile, memory, DRAM etc. Power device ,MEMS,LED etc	①Started sales of new plasma ashing system, Luminous NA-8000 that works with wide range of organic film processes of semiconductor and electronics parts ②Started sales of materials for low dielectric constant interlayer insulation with improved durability against plasma damage Started sales of ULKS Ver. 3
Component	Energy /Environment, Biotechnology	 ①Started cryogenic freezer business with helium gas circulation freezer that does not use liquid helium ②Started sales of leak detector, Heliot Zero for automatic helium leak test system ③Started sales of small, high speed, low priced new automatic helium leak tester, ALT-S Series ④Started sales of system diagnostic system FABISEQ that collects and analyzes data of a system ⑤Launches the system"MPEC-opt1300"for evaluating the distributions of TCO Haze and solar cell local conversion efficiency for evaluating thin-film characteristics in the tandem type thin-film solar cell production process.
Industrial Equipment	Energy /Environment, Health care	①Micro Powder Dry system for powder process: launched a fully packaged process line, integrated from dosing to powder filling, for pharmaceutical freeze drying processes.
Materials	Advanced materials	①Announces IGZO TFT characteristics in large-scale substrate
Others	Analysis, Control, Energy /Environment,	①Launch of Charging System Combining Photovoltaic Power Generation Facility with Quick Charger for Evs First Order from Chigasaki City for a Power Generation and Charging System for Municipal Parking Lot ②Announced Resonance Shear Measurement System (RSM-1), the world's first ever commercially available solution for the evaluation of viscosity, friction, and lubrication properties for confined liquids at nano-scale thickness.





Order received by Segment



09/6 Full Year								
Segmant	Order	%						
Vacuum Related Business	1,298	75 %						
Display and Electronic Device Production Equipment	851	49%						
Semiconductor Production Equipment	133	8%						
Component	179	10%						
Other	135	8%						
Other Business	424	25%						
Total	1,722	100%						

10/6 Full Year							
Segment	Order	%					
Vacuum Equipment Business	1,788	81%					
FPD production	792	36%					
equipment	132	30 70					
PV production	366	17%					
equipment	300	17 /0					
Semiconductor and							
Electronic device	277	12%					
Production Equipment							
Component	227	10%					
Industrial Equipment	126	6%					
Vacuum Application Business	429	19%					
Materials	210	9%					
Other	219	10%					
Total	2,217	100%					

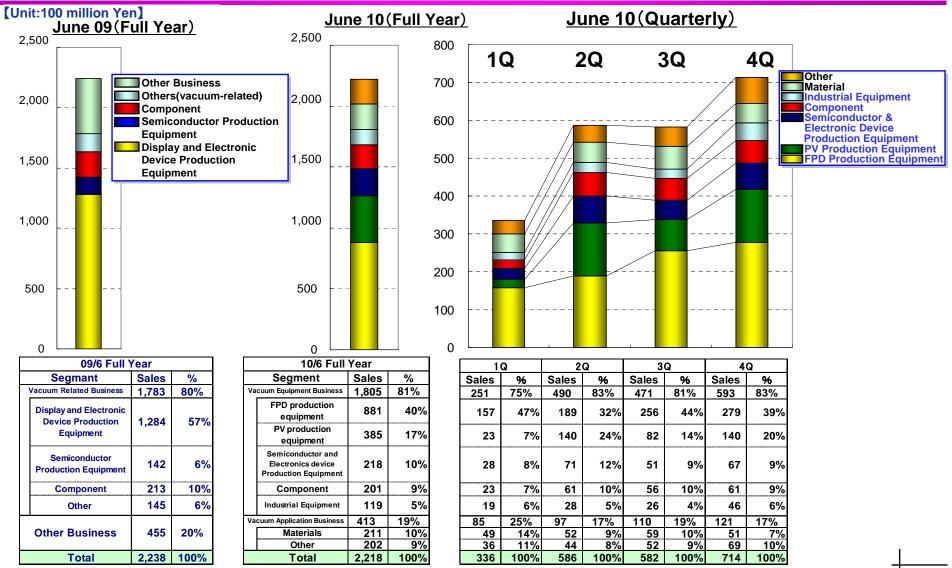
1	1Q		Q	3	Q	4	Q
Order	%	Order	%	Order	%	Order	%
305	74%	675	87%	456	79%	352	78%
160	39%	253	32%	236	41%	143	32%
35	9%	246	32%	59	10%	26	6%
42	10%	90	12%	67	12%	77	17%
41	10%	63	8%	64	11%	60	13%
26	6%	23	3%	30	5%	47	10%
106	26%	104	13%	121	21%	99	22%
50	12%	49	6%	58	10%	53	12%
56	14%	55	7%	62	11%	46	10%
411	100%	778	100%	577	100%	451	100%

Remarks: figures indicated above are rounded off to the nearest unit and may not coincide with the total.





Net Sales by Segment



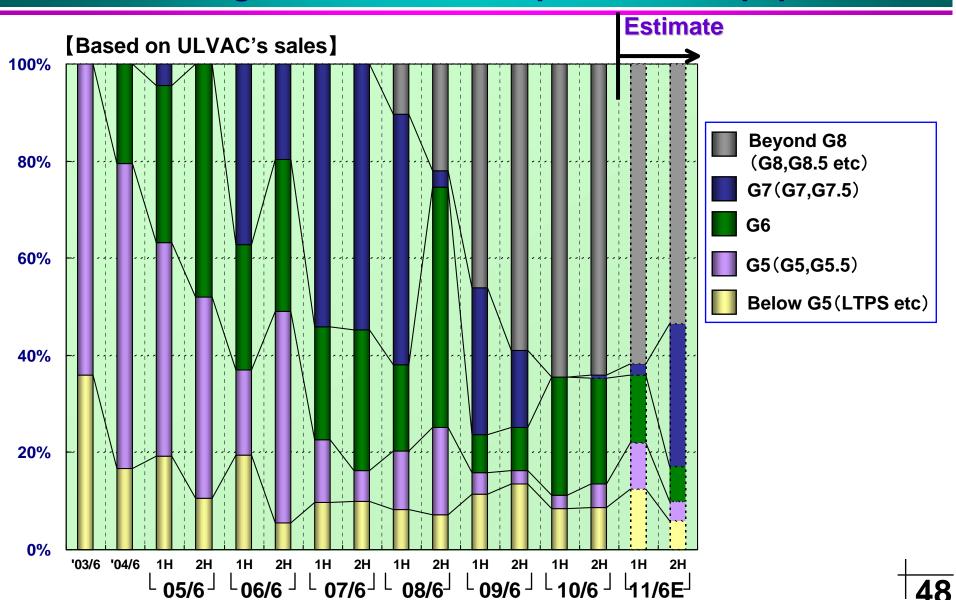
Remarks: figures indicated above are rounded off to the nearest unit and may not coincide with the total.



Appendix



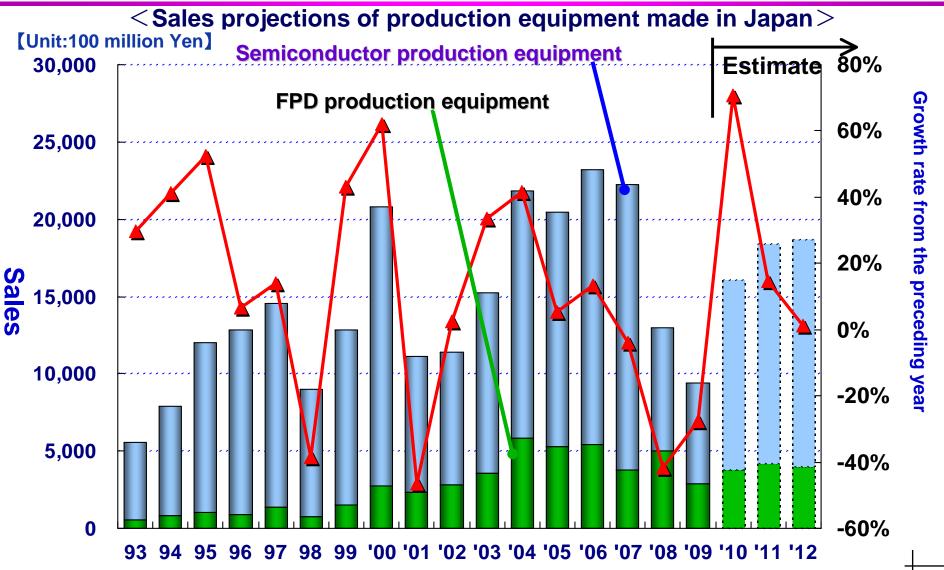
Transition of generations of LCD production equipment







Outlook of Semiconductor and FPD production equipment



Source: July 2010 SEAJ

(Sales: Sales of Japanese manufacturers





ULVAC

